

Annual Gender Pay Gap Report (snapshot date 5 April 2023)

Introduction

Our gender pay gap report summarises the percentage differences between average earnings for men and women in all jobs at Cepac. Employers with over 250 employees must publish their gender pay statistics every year.

We are confident that we pay men and women equal pay for doing the same or similar jobs and work to ensure our pay rates and grades are fair irrespective of gender. This report assesses broad data concerning pay for all men and all women irrespective of their job role.

The Gender Pay Report for Cepac covers our four UK manufacturing sites at Darlington, Doncaster, Rawcliffe Bridge and Rotherham. We have a combined headcount of 429 of which 88% are men and 12% are women.

Gender Pay Gap Analysis at Cepac

Women's Hourly Rate Is.....

19.9% lower than men	16.2% lower than men
Mean	Median

Women's Bonus Pay Is.....

41.7% lower than men	25.1% lower than men
Mean	Median

Who Receives Bonus Pay.....

91.3%	92.3%
Men	Women

What percentage of Men & Women are in each quarter of the Cepac payroll.....

	Men	Women
Upper	93.5%	6.5%
Upper Middle	91.6%	8.4%
Lower Middle	86.9%	13.1%
Lower	79.6%	20.4%

Context & Causes of Gender Pay Gaps at Cepac Ltd

Our median gender pay gap is 16.2% (15.6% in 2022) which is slightly higher than all UK industry in 2023 at 14.3% (14.4% in 2022).

Cepac is a manufacturing business that employs a majority of men across all roles within the business which reflects the historical pattern in our industry and manufacturing in general. We also have many men with long service. This includes a majority of men in line manager and senior managerial roles where there is opportunity to earn a higher bonus. Despite this we do have high levels of both men and women earning bonus pay.

Recent and Future Actions to Address Gender Pay at Cepac

Cepac is committed to promoting gender diversity and closing the gender pay gap by doing the following.

- Supporting Working Parents with flexible working.

- Developing best practice guidelines in support of maternity, parental and other family leave.
- Introducing psychometric testing during recruitment and promotion assessments.
- Working with schools, universities and our local communities to encourage men and women into manufacturing.
- In 2022, we appointed a director at Board level to champion HR issues affecting women.
- In 2023, we recruited women into three senior sales management roles across the Group.

I can confirm that the information and data reported is accurate.



Craig Mason
Group Resources Director (People & Services)
29 February 2024